RISK MANAGEMENT PLAN



Correct as at 1 July 2020

TRAVEL

Activity / Location	Risk	Action / Elimination / Control	Who	When
Car / bus / coach to	Faulty vehicle	Ensure vehicle operators hold appropriate licences	Group leader	Prior to booking
and from venue	Vehicle accident	and insurance.	Vehicle operator	During
	Struck by vehicle during	Ensure participants stay seated throughout travel.		transportation
	boarding	Ensure seat belts are worn where fitted.		
	COVID-19	Enforce rules and monitor behaviour.		
		Brief occupants on emergency procedures.		
		Venue has designated Bus Loading Zone.		
		Ensure occupants enter and exit bus / coach in a safe		
		manner.		
		Adults to physical distance when and where possible.		
		Students exempt from physical distancing.		

VENUE

Activity / Location	Risk	Action / Elimination / Control	Who	When
General	Buildings unstable	The Venue holds all licences required to operate.	Management	Ongoing
	Venue uninsured	Venue maintains Public Liability Insurance – certificate		
	Injury due to WHS issue	of currency available upon request.		
		Construction meets relevant building codes at the		
		time of construction.		
		Construction is undertaken by licensed / insured		
		builders.		
		Venue is committed to managing WHS issues.		
COVID-19	Infection to staff or	Refer to COVID Safe Plan	Management	Prior to arrival
	guests	Adults to physical distance when and where possible.	Group Leader	Throughout stay
		Students exempt from physical distancing.	Guests	

Emergencies	Fire / Flood Gas leak Personal injury Loss of property Missing person Bomb threat	Children, not part of a school camp, are to physical distance when and where possible. Centre has emergency procedures in place. Standard operating hours are 9am to 5pm, 24 hour on call emergency assistance is available. Emergency procedures explained to group leader & provided in Leaders Handbook. Contact details for local facilities (eg. doctors, chemist) available.	Management Customer Service Group leader	Ongoing
Transportation of participant in Venue vehicle	Child protection related incident Vehicle faulty Vehicle accidents	Groups briefed on evacuation procedures. Only to occur in circumstances where there is no other feasible option. Permission obtained from parent, caregiver or group leader. Vehicle is insured & registered & employee licensed. Employee screened for Working with Children.	Management Customer Service Group leader	Throughout stay
Maintenance	Injury due to unsupervised access Tripping over tools or maintenance area Faulty equipment / structure Hazardous material incident	Maintenance sheds and locked when not in use. Tools are stored in maintenance sheds or in locked vehicles. During major construction, areas are fully fenced. During maintenance areas are identified by road barriers, witches, hats, safety tape or appropriate barricade. The Venue promotes a safe working environment. Venue has a designated chemical store & is inspected annually. A delivery procedure is in place. Safety Data Sheets are maintained.	Management Maintenance staff	Ongoing
Personal safety equipment	Failure of equipment Unsafe practices Inadequate equipment	Equipment complies with industry standards. Equipment is used for its express purpose, stored & retired in accordance with manufacturer guidelines. Participants briefed on correct fitting & usage of equipment for activity.	Management Staff	Ongoing

Pedestrian movement	Struck by vehicle	Speed limited to 10km per hour.	Management	Ongoing
	Tripping / falling	Designated car parks.	Staff	
	Stuck by falling tree /	Enforce appropriate use of roads.	Group leaders	
	material	Use of appropriate footwear.	Guests	
		Tripping hazards clearly identified with yellow lines		
		Pathways appropriately lit at night.		
Meeting rooms	Struck by falling	Chairs to be stacked no higher than six high.	Staff	Ongoing
	equipment	Tables to be stacked against walls.	Group Leaders	
	Hot water burn	Zip heaters secured to wall to prevent toppling over.		
	Trips and falls	Zip heaters labelled 'hot water'.		
Free play	Fall off equipment	Fixed equipment meets building codes and council	Management	Throughout stay
	Faulty equipment	approval.	Staff	
	causes injury	Sports equipment is kept in good repair.	Group Leaders	
		Group leaders have access to sports equipment.		
		Equipment is inspected annually.		
		Free play supervised by group leaders.		
		Program activities clearly labelled not for use unless		
		supervised by trained staff.		
Camp fire	Burn	Camp fire only to be used May to October.	Management	Ongoing
	Fire spread	Appropriate fire pit to be used.	Staff	
		4 metre clearance of all flammable material.	Group Leaders	
		Adult supervision required.		
		Only materials supplied to be used.		
		Fire equipment to be on-hand; hose connected to tap		
		and sand bucket.		
		Completely extinguish fire.		

ACCOMMODATION

Activity / Location	Risk	Action / Elimination / Control	Who	When
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Security	Intruder	Group leader given key to each bedroom & meeting	Customer Service	Upon arrival
	Loss of property	rooms.	Group leader	Throughout stay
	Assault	Group to keep facilities locked at night & when not		
		onsite.		
		All staff easily identified by uniform shirts with logo.		
		Staff & other groups asked to limit their access to		
		their own areas.		
Accommodation	Injury due to	Ensure adequate sleeping accommodation for each	Management	Prior to stay
	inappropriate actions	participant.	Customer Service	Upon arrival
	Scalding	When necessary, separate accommodation for males	Group leader	Throughout stay
	Inadequate	& females.		
	supervision	Group leader accommodation is within easy access		
	Unserviceable	for participants if required.		
	fittings	Procedures detailed in Leaders Handbook provided to		
	Unforeseen	group leader.		
	emergency	Groups briefed on appropriate behaviour, rules & out		
		of bounds areas.		
		Group to advise any maintenance required during		
		stay.		
		Leader to advise any maintenance on Feedback Form.		
		Evacuation procedures signage in each room.		
		Fly screens are installed in all rooms.		
Housekeeping	Slip in wet area	Chemicals are stored appropriately for their use.	Housekeeping	Ongoing
	Child protection	All cleaning materials (eg. buckets, mops) stored		
	related incident	when not in use.		
	Trip hazard	All electrical cords are wound up when not in use.		
	Ingestion of or burn /	"Cleaning in Progress" signs utilised.		
	reaction due to cleaning	Bathroom floors are mopped after group has vacated.		
	chemical	Where appropriate, bedroom doors are locked after		
		cleaning.		
		Staff are not to be alone with a participant, ie. When		
		room cleaning staff knock, call out and only enter if		
		room is unlocked & vacant.		

		Mattresses & bedding are checked and replaced (if		
Kitchen	Food poisoning	required) after every camp. Centre proactively manages all aspects of food safety	Management	Ongoing
	Injury due to	& hygiene.	Cook	
	unsupervised access	Cooks are qualified / skilled and have the relevant		
	·	knowledge regarding food safety and safe food		
		handling practices.		
		Staff are trained on both the knowledge & skills		
		required for their area of responsibility.		
		Dietary requirements are taken into account (see		
		detailed info below).		
		Guests are not permitted to access the kitchen unless		
		supervised by staff.		
Special diets	Religious or ethical	Information obtained identifying food allergies &	Bookings	Prior to stay
	Anaphylaxis	special dietary needs & other health related issues.	Cook	Prior to first meal
	Allergic reaction to	Centre advises defined dietary categories.		Throughout stay
	known trigger	Centre advises where participant will need to supply		
	Reaction due to	own food.		
	medical requirement	Summary of dietary requirements supplied to Group		
		Leader for verification.		
		Participants with dietary requirements collect		
		individual meals from front of house.		
Servery and dining	Incident due to	Procedures detailed in Leaders Handbook provided to	Customer Service	Prior to stay
room	incorrect food	group leader.	Group leader	Prior to first meal
	handling & storage	Groups briefed on appropriate behaviour &		Throughout stay
	Burning / scalding	expectations.		
	Slip on wet floor	Food service operates for 45mins after which food is		
	Injury due to	removed to meet food, safety & hygiene laws.		
	unsupervised access	Hats & gloves to be worn when serving.		
	Cuts	Footwear must be worn in the dining area.		
	Trip / fall	Appropriate warning signs used where necessary.		
		Immediate area of broken glass / crockery is cleared,		
		guests verbally alerted to danger, sign put out if		

	required, breakage cleared.	
	All power cords to hot servery run through floor.	
	"Do not Enter" & "Cleaning in Progress" signs limit	
	access as required.	
	Fluid spills immediately cleaned.	

PEOPLE

Activity / Location	Risk	Action / Elimination / Control	Who	When
Child protection	Child protection	Venue has a Child Protection Policy in place & an	Management	Ongoing
	related incident	appointed Child Protection Officer.	Staff	
	Identification of child	Employees have completed an Employment Screening		
	at risk	Check and have been screened.		
		Procedure in place for management of allegation.		
		Staff easily identified by uniform shirts with logo.		
Privacy of information	Unauthorised	Information obtained is used only for express	Management	Prior to stay
	disclosure of info	purpose.	Staff	Throughout stay
	Inadequate process	Access & storage of information meets Privacy Act	Group leader	
		requirements.		
		Info retained as required under the Freedom of		
		Information Act.		
Medical	Aggravation of	Information obtained identifying allergies, special	Management	Prior to stay
	existing medical	needs & other health related issues.	Staff	Throughout stay
	condition or injury	Ensure that participants have medication.	Activity staff	Ongoing
	Access to First Aid &	First aid boxes are available at each site.	Group leader	
	equipment	Venue has policy of not administering anything		
	Inappropriate	ingestible or injectable.		
	medical attention	Vehicle access to all activities onsite.		
		All Instructors hold current First Aid qualifications.		
		Instructors carry a First Aid kit onsite to all activities.		

Special needs	Incident due to	Signage identifies wheelchair access throughout site.	Maintenance staff	Ongoing
	inadequate special	Wheel chair access to majority of onsite areas &		Prior to stay
	needs considerations	ramps are wheel chair compliant.		
		Safety bars in disabled bathrooms.		
		Ability to participate in specific activities decided after		
		discussion with group leader & participant.		
Client behaviour	Injury due to other	The Venue promotes a smoke free environment.	Management	Ongoing
	participant	Smoking is not permitted in any building or	Customer Service	Upon arrival
	Injury to self through	designated work area.	Officer	Throughout stay
	inappropriate actions	The Venue has a drug free & alcohol policy.	Group leader	
	Ingestion of non	Information is detailed in the Leaders Handbook &		
	prescription drugs or	welcome brief.		
	alcohol.	Action will be taken for infringements of these		
		policies.		

ENVIRONMENT

Activity / Location	Risk	Action / Elimination / Control	Who	When
Extreme weather	Change in weather	Checklist provided to group organiser outlining	Management	Prior to stay
conditions	conditions	clothing requirements.	Activity staff	Upon arrival
	Exposure	Bureau of Meteorology site checked for weather	Group leader	Throughout stay
	Sunburn	updates.		
	Lightning	Participants briefed to wear hats, apply sunscreen&		
	Dehydration	carry water.		
	Strong winds	Water is readily accessible.		
		Activities facilitators in mobile phone contact with the		
		office throughout activity.		
		Monitor group throughout activity & administer First		
		Aid if required.		

		Activity stopped if conditions considered unsafe. Alternate activities arranged after discussion with		
Fire (including bush fire)	Personal injury Participant separated from group Loss of property	group leader. Venue meets Australian Standards in relation to number of hydrants, hoses and extinguishers, illuminated exit signs, Emergency Procedure signs & equipment maintenance (six month check by licensed provider). Venue has a pro-active process to manage associated risks. Smoke alarms are installed in every room. Fire blankets available in every kitchen with cooking facilities. Fire hydrants are installed.	Management Maintenance staff Group leader	Prior to stay Upon arrival Throughout stay
		Signage identifies assembly areas & fire extinguishers. Assembly areas clearly identified. Staff completed annual bush fire training. Emergency procedures & fire alarms explained to group leader and provided in Induction Book. Groups briefed on evacuation procedures. Groups to move to evacuation points if required. Check group against participant list.		
Native flora / fauna	Reaction due to known triggers Mild reaction due to natural environment Injury due to bite or sting (eg snake or spider) Trips / falls	Ensure medical info obtained from participants & summary produced. Advise instructor of any potential allergic risks, triggers & severity (see under Medical). Participant to carry any personal medication. Participants to wear closed in shoes for all activities. First Aid kit carried at all times. Instructors in mobile phone contact with office.		

ACTIVITIES

Activity / Location	Risk	Action / Elimination / Control	Who	When
Structures and	Failure of structure	Construction complies with current Australian	Management	Ongoing
hardware	or equipment	standards or relevant building codes and annual	Activity facilitators	
	Injury due to	checks & maintenance conducted.		
	unsupervised access	Equipment is used, stored & retired in accordance		
		with manufacturer guidelines.		
		Logs are maintained to track equipment usage		
		Activities are de-rigged at the end of each day		
		Access to activities is restricted between scheduled		
		activity sessions (ie. ladders locked, harnesses stored		
		or instructor remains at site).		
Activity specific	Unsafe practices	Venue has developed Standard Operating Procedures	Management	Ongoing
	Injured whilst on	that meet or exceed industry standards to manage	Activity facilitators	Upon arrival
	activity	known & potential risks and ensure safe operation of		Throughout the stay
	Injured by other	activities.		
	participant	Instructor to participant ratios will vary depending on		
	Inadequate	activity & group.		
	supervision	Instructors undertake work that is in line with their		
		level of training or experience on each activity.		
		Ensure one Leader allocated to each group		
		Activity areas are inspected to identify any hazards.		
		Groups given instructions on boundaries & behaviour.		
		Supervision of group during activity session.		
		Participants must attend briefing to undertake		
		activity.		
		Vehicle access to all activities onsite.		
		Incident Report Form completed for any incidents.		
Facilitation staff	Unsafe practices	Instructors have appropriate skills and / or	Management	Ongoing
	Insufficient	qualifications in outdoor education and / or have		Throughout the stay
	knowledge & skills	been specifically trained on individual activities by the		
		Venue.		
		Instructors have current First Aid qualifications.		

	Instructors are required to follow Standard Operating	
	Procedures.	